page 1	Approved	Approved	Approved	
	FY 2014/15	FY 2015/16	FY 2016/17	Notes
PUD INCOME				
ADMINISTRATION REVENUE				
TAX REVENUE				
Current Property Taxes	307,394	310,468	330,881	1
Supplementals - Current	11,127	13,535	16,137	1
Supplementals - Prior	244	206	258	1
Homeowners (HOPTR) Rebate	2,123	1,013	2,026	1
Prior Years' Taxes	200	200	521	1
Miscellaneous Taxes	72,000	72,000	78,069	2
	,	,		
NTEREST INCOME Local Agency Investment Fund (Interest)	3,800	3,800	3,800	3
		-	-	3
TOTAL ADMINISTRATION REVENUE	396,888	401,222	431,692	
WATER REVENUE				
Basic Charge	305,400	305,400	308,700	4
Usage Charge	85,000	75,000	85,000	5
Customer-Paid Work	500	500	500	6
Cross-Connection Fees	1,200	1,200	1,140	7
Miscellaneous Charges	500	500	500	8
New Services Connection Fee	0	0	0	9
Other Income	0	0	0	11
Uncollectibles	0	0	0	
Total Water Revenue	392,600	382,600	395,840	
MISCELLANEOUS REVENUE				
Intergovernmental Aid	0 100	0 100	0 100	10 15
Other Income Total Interest & Miscellaneous Income	100	100	100	15
	100	100	100	
TOTAL WATER REVENUE	392,700	382,700	395,940	
FIRE DEPARTMENT REVENUE				
TAX REVENUE				
Special Fire Tax	68,000	68,000	68,800	12
Total Tax Revenue	68,000	68,000	68,800	
NONTAX INCOME	7 400	7 400	7 400	10
West Marin Emergency Services Fund Intergovernmental Aid	7,490	7,490	7,490	13 10
Merchandise Sales	0	500	500	10
Chipper Day	2,400	2,600	2,600	
Other Income	0	0	0	15
Total Nontax Income	9,890	10,590	10,590	-
TOTAL FIRE REVENUE	77,890	78,590	79,390	
TOTAL IPUD REVENUE				_
	867,478	862,512	907,022	

page 2	Approved	Approved	Approved	
	FY 2014/15	FY 2015/16	FY 2016/17	Notes
PUD EXPENSES				
ADMINISTRATION EXPENSES				
PERSONNEL				
Health Insurance	26,346	26,048	30,510	16
Retirement	16,788	16,499	16,590	17
Payroll Taxes	6,188	6,426	6,776	18
Salary, General Manager	80,890	84,000	86,184	19
Salary, Clerical Accrued Vacation	2,600 6,500	1,500	0	19
Worker's Compensation Insurance	286	10,448 455	455	20 21
Total Personnel Costs	139,598	145,376	140,515	21
	135,558	145,570	140,515	
DFFICE AND ADMINISTRATION				
LAFCO Budget	550	850	850	
Dues & Publications	1,800	1,800	1,800	
Office Equipment Maintenance	500	500	500	22
Miscellaneous	2,000	1,000	3,500	+
Professional Services	10,315	10,725	11,050	23
Professional Services - Legal	200	200	200	23
	500		0	
Board Expenses & Elections		3,000		
Office Supplies & Postage	4,000	4,000	4,000	
Telephone, Internet Service	3,000	3,500	3,900	
Travel & Meetings	750	500	500	24
Bank Charges	1,000	1,000	1,200	
Legal Advertising	300	300	300	
Tax Collection	5,252	5,400	5,600	25
GASB 45 & 68 Reporting	0	8,000	5,000	
Other Advertising	0	0	0	
Total Office & Administration	30,167	40,775	38,400	
TOTAL EXPENSESADMINISTRATION	169,765	186,151	178,915	
	105,705	180,151	178,915	
WATER DEPARTMENT EXPENSES				
PERSONNEL COSTS				
Health Insurance	30,175	29,071	31,639	16
Retirement	21,223	22,757	30,804	17
Payroll Taxes	8,400	9,359	8,889	18
Salary, Superintendent	42,476	45,964	47,159	19
Salary, Operations & Admin.	62,303	71,207	73,058	19
Worker's Compensation Insurance	3,249	4,337	3,942	21
Accrued Vacation	19,028	24,909	28,000	20
Total Personnel Costs	186,854	207,604	23,000 223,491	20
	100,007	207,004	223,731	
PHYSICAL OPERATIONS				
Collection & Treatment System	17,000	15,000	15,500	26
Laboratory & Monitoring	9,000	9,800	10,000	27
Professional Services	3,000	2,000	500	23
Storage & Distribution System	16,000	14,000	16,000	28
Supplies & Inventory	12,000	16,000	14,500	29
Vehicle Operation	8,000	8,000	9,000	30
Operator Training, Licensing	1000	1000	1000	31

Total Physical Operations	66,000	65,800	66,500	
page 3	Approved	Approved	Approved	
	FY 2014/15	FY 2015/16	FY 2016/17	Notes
OFFICE & ADMINISTRATION				
Billing & Collections	14,700	7,680	7,680	32
Dues & Publications	1,000	900	900	
DPH Annual Fee	3,006	3,006	3,006	33
DPH Hourly Charges	0	0	0	33
Legal & Misc.	500	500	500	
Telephone	2,000	3,200	3,700	
Travel & Meetings	500	500	500	24
General Liability/Auto Insurance	5,478	5,478	5,478	34
Total Office & Administration	27,184	21,264	21,764	
OTAL OPERATING EXPENSES	280,038	294,668	311,755	
Plus Depreciation	52,114	51,247	51,247	35
Total Depreciation	52,114	51,247	51,247	
OTAL EXPENSESWATER	332,152	345,915	363,002	
IRE DEPARTMENT EXPENSES				
ERSONNEL				
Health Insurance	26,458	25,437	27,896	16
Retirement	21,223	26,393	19,471	17
Payroll Taxes	10,487	10,702	10,858	18
Salary, Fire Chief	42,476	45,964	47,159	19
Salary, Department Operations	92,380	55,130	56,558	19
Worker's Compensation Insurance	6,759	8,808	8,039	21
Duty Officer	36,500	36,500	36,500	19
Accrued Vacation	19,028	24,909	28,000	20
Volunteers' Compensation	1,200	1,200	1,200	36
Total Personnel Costs	256,511	235,043	235,681	
HYSICAL OPERATIONS				
Dispatch & Communications	25,100	25,000	27,000	37
Maintenance & Repair	3,000	2,500	3,300	38
Professional Services	2,700	2,700	2,700	23
Supplies & Inventory	12,000	12,500	13,000	29
Education, Programs & Incentives	24,000	23,000	19,000	39
Utilities	3,500	3,000	4,000	
Vehicle Operations	8,000	8,000	9,000	30
Total Physical Operations	78,300	76,700	78,000	
UFFICE & ADMINISTRATION				
Dues & Publications	800	800	800	
Miscellaneous	2,000	2,000	2,000	
Telephone	1,300	1,300	2,200	
Travel & Meetings	200	200	200	24
Tax Collection	1,466	1,466	1,466	25
General Liability/Auto Insurance	10,264	10,264	10,264	34
Total Office & Administration	16,030	16,030	16,930	
OTAL EXPENSESFIRE	350,841	327,773	330,611	
TOTAL IPUD EXPENSES	852,758	859,839	872,528	
PUD INCOME LESS EXPENSES	14,720	2,673		1